

CHARTER OF THE COMPENSATION COMMITTEE NEOGEN CORPORATION

MEMBERSHIP

The Committee will consist of not fewer than three directors, all of whom must be independent directors.

Committee members are to be appointed by the Board of Directors, after considering recommendations, if any, of the Governance Committee.

FUNCTIONS OF THE COMMITTEE

In cooperation and after consultation with the Chief Executive Officer the Committee will:

1. Review and approve the strategy and objectives of the Company's compensation programs;
2. Approve awards of senior management base compensation and short-term and long-term incentive compensation, ensuring that they align with the interests of the Company's shareholders;
3. Recommend to the Board of Directors an appropriate compensation package for outside directors; and
4. From time to time recommend to the Board of Directors appropriate changes in the Company's compensation policies and programs.

GOALS AND RESPONSIBILITIES

To carry out its responsibilities the Committee will, in cooperation and after consultation with the Chief Executive Officer:

1. After reviewing performance on an individual basis, approve levels of base pay, short and long-term incentive compensation, and benefits for all officers of the Company except the CEO;
2. Annually review the performance of the CEO in light of the goals and objectives that had been established for him or her, and make compensation recommendations to the Board of Directors which reflect the outcome of that review. During this review and any deliberations or voting on his compensation, the CEO may not be present;
3. Approve the Company's short and long-term incentive plans and, as appropriate, recommend to the Board of Directors amendments to those plans or revised interpretations of plan provisions;
4. Review annually the Company's employee benefit programs;
5. Regularly review the Company's established compensation policies and programs and, as appropriate, recommend changes to the Board of Directors for approval;

6. The Committee has the sole discretion to retain or obtain the advice of a compensation consultant, legal counsel or other adviser, and the direct responsibility for the appointment, compensation and oversight of the work of any compensation consultant, legal counsel or other adviser it may retain to assist in fulfilling the Committee's responsibilities. It is the Company's responsibility to provide appropriate funding, as determined by the Compensation Committee, for payment of reasonable compensation to a compensation consultant, legal counsel, or any other adviser retained by the Compensation Committee.

a. The Compensation Committee may select, or receive advice from, an outside compensation consultant, legal counsel or other adviser to the Committee, only after taking into consideration the following six factors:

- i. The provision of other services to the Company by the person that employs the compensation consultant, legal counsel or other adviser;
- ii. The amount of fees received from the Company by the person that employs the compensation consultant, legal counsel or other adviser, as a percentage of the total revenue of the person that employs the compensation consultant, legal counsel or other adviser;
- iii. The policies and procedures of the person that employs the compensation consultant, legal counsel or other adviser that are designed to prevent conflicts of interest;
- iv. Any business or personal relationship of the compensation consultant, legal counsel or other adviser with a member of the compensation committee;
- v. any stock or the Company owned by the compensation consultant, legal counsel or other adviser; and
- vi. any business or personal relationship of the compensation consultant, legal counsel, other adviser or the person employing the adviser with an executive officer of the Company.

b. The Compensation Committee may select, or receive advice from, any compensation adviser they prefer, including ones that are not independent, after considering the six independence factors outlined above;

7. In cooperation with the Governance Committee, annually review this charter and submit appropriate change recommendations to the Board of Directors;

8. In cooperation with the Governance Committee, annually self-appraise the performance of the Committee and adjust its charter and its work agenda accordingly;

STRUCTURE AND OPERATIONS

1. The Committee chairman will be appointed by the Board of Directors.

2. The Committee membership will rotate among outside directors as recommended by the Governance Committee and approved by the Board of Directors.

3. Committee recommendations that require Board action will be presented to the Board in a timely manner.
4. At each regularly scheduled Board meeting the Committee will report on actions taken, problems or issues that demand attention, and recommendations that require Board approval.
5. If requested, a representative of management will support the Committee chairman in preparation of meeting agendas, background materials, etc. and in providing such information to Committee members in a timely way.
6. If requested, a representative of management will ensure that officers or other employees of the Company are available to the Committee when it wishes to consider and deliberate a particular issue.
7. The Committee will meet at such times as it determines necessary.

Updated and Approved by the Board of Directors in January 2021